Comprehensive Annual Financial Report
for the fiscal year ended June 30, 2019

Providing Opportunities for Tomorrow
PSRS/PEERS and Missouri Public Schools
Provisioning Opportunities for Tomorrow

PSRS/PEERS and Missouri Public Schools

M. Steve Yoakum
Executive Director

Prepared by PSRS/PEERS Staff

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Cover photo of Missouri public schools by Renette Reiske.
## INTRODUCTORY SECTION

- Mission Statement, Goals, Focus Areas .......................................................... 4
- Board of Trustees .............................................................................................. 5
- Administrative Organization .............................................................................. 6
- Professional Services ........................................................................................ 7
- Transmittal Letter ............................................................................................... 8
- Economic Impact ................................................................................................. 12
- Certificate of Achievement for Excellence in Financial Reporting .................. 13
- Public Pension Coordinating Council, Public Pension Standards Awards ....... 14

## FINANCIAL SECTION

- Independent Auditors’ Report from Williams Keepers, LLC .......................... 15
- Management’s Discussion and Analysis .......................................................... 17
- Basic Financial Statements .............................................................................. 24
  - Statements of Fiduciary Net Position ............................................................. 24
  - Statements of Changes in Fiduciary Net Position ......................................... 25
  - Notes to the Financial Statements ................................................................. 26
- Required Supplementary Information .............................................................. 48
  - Schedules of Changes in the Employers’ Net Pension Liability ..................... 48
  - Schedules of Employers’ Net Pension Liability ............................................ 50
  - Schedules of Employer Contributions ....................................................... 51
  - Schedules of Investment Returns ................................................................ 51
  - Notes to the Schedules of Required Supplementary Information ............... 52
  - Staff Retiree Health Plan - Defined Benefit OPEB Plan ................................. 54
- Schedules of Administrative Expenses ............................................................ 55
- Schedules of Professional Services ................................................................. 56
- Schedules of Investment Expenses ............................................................... 56

## INVESTMENT SECTION

- Letter from Verus .............................................................................................. 57
- Letter from the Chief Investment Officer ......................................................... 58
- Investment Policy Summary ............................................................................ 62
- Total Fund Review ............................................................................................ 67
- Public Risk Assets Summary ........................................................................... 72
- U.S. Public Equity Program Summary ............................................................ 74
- Alpha Overlay Program Summary .................................................................. 77
- Non-U.S. Public Equity Program Summary ................................................... 79
- Public Credit Program Summary .................................................................... 82
- Hedged Assets Program Summary ................................................................. 84
- Safe Assets Summary ....................................................................................... 87
- Private Risk Assets Summary ........................................................................... 90
- Private Equity Program Summary ................................................................... 92
- Private Credit Program Summary ................................................................... 95
- Private Real Estate Program Summary ......................................................... 97
- U.S. Public Equity Broker Commissions Reports .......................................... 100
- Non-U.S. Public Equity Broker Commission Reports .................................... 100
- Investment Summary ....................................................................................... 101
- Investment Expenses ...................................................................................... 102
# TABLE OF CONTENTS

**ACTUARIAL SECTION**

Certification of Actuarial Results, PricewaterhouseCoopers LLP .............................................................. 103  
Schedules of Funding Progress.................................................................................................................. 105  
Required Contribution Rates and Amortizations of Unfunded Liability .................................................. 106  
Reconciliation of Unfunded Actuarial Accrued Liability......................................................................... 107  
Schedules of Active Member Valuation Data......................................................................................... 108  
Solvency Tests........................................................................................................................................ 109  
Schedules of Retirees and Beneficiaries Added to and Removed from Retirement Rolls .......................... 110  
PSRS Summary Plan Description........................................................................................................... 111  
PEERS Summary Plan Description......................................................................................................... 113  
PSRS and PEERS Summary of Actuarial Assumptions and Methods...................................................... 116

**STATISTICAL SECTION**

Statistical Summary.................................................................................................................................. 123  
Summary of Benefit Recipients by Type.................................................................................................. 124  
Schedules of Changes in Fiduciary Net Position, Last 10 Fiscal Years................................................. 125  
PSRS Summary of Changes in Membership During 2018-2019......................................................... 126  
PEERS Summary of Changes in Membership During 2018-2019....................................................... 127  
PSRS 2018-2019 New Service Retirees.................................................................................................. 128  
PEERS 2018-2019 New Service Retirees............................................................................................... 129  
PSRS Schedule of Average Benefit Payments to New Service Retirees............................................... 130  
PEERS Schedule of Average Benefit Payments to New Service Retirees......................................... 131  
Comparisons of Actuarial Assets and Total Actuarial Liabilities............................................................ 132  
Growth in Membership........................................................................................................................... 133  
PSRS Schedule of Covered Employees in the Top 10 Employers....................................................... 134  
PEERS Schedule of Covered Employees in the Top 10 Employers.................................................... 136
Mission Statement, Goals, Focus Areas

**MISSION STATEMENT**
The Public School Retirement System of Missouri and the Public Education Employee Retirement System of Missouri (PSRS and PEERS) work in partnership with the member school districts of this state to provide eligible employees and their beneficiaries with a significant source of income based on the employee’s length of service and compensation in order to enhance retirement, disability and death benefits received from other sources.

**GOAL**
To provide retirement security to Missouri’s educators and education employees after a full career of service.

**GOAL**
To help school districts attract and retain the best and brightest educators and employees for Missouri’s school children.

**GOAL**
To manage the Systems in a prudent and cost-efficient manner while continuing to provide exceptional service to our members.

**FOCUS AREAS**

- Culture of Excellence
- System & Financial Stability
- Engagement
- Innovation
Opportunity

It’s all about helping others prepare for the future. We provide a path to financial security. Our participating school districts provide students a path to future success through education. This is enhanced by creating safe, flexible and innovative spaces where students can learn and grow.
Introductory Section

Mission Statement, Goals, Focus Areas ................................................................. 4
Board of Trustees ................................................................................................. 5
Administrative Organization .................................................................................. 6
Professional Services ............................................................................................ 7
Transmittal Letter .................................................................................................. 8
Economic Impact .................................................................................................... 12
Certificate of Achievement for Excellence in Financial Reporting ....................... 13
Public Pension Coordinating Council, Public Pension Standards Awards ................. 14
As of June 30, 2019

The PSRS/PEERS Board of Trustees is charged by law with the administration of PSRS/PEERS. Trustees are committed to providing services to the members and beneficiaries professionally, promptly, courteously and efficiently. The Board meets regularly six times a year, with special meetings called as necessary.

It is the fiduciary responsibility of those charged with the administration of PSRS and PEERS to:

- Effectively collect contributions,
- Prudently invest the assets to obtain optimum returns,
- Equitably provide benefits,
- Impartially and in accordance with applicable law administer the benefit programs, and
- Set contribution rates that are adequate to fund promised benefits.

The seven-member Board consists of three elected PSRS active members; one elected PEERS active member; and three governor-appointed trustees, one of whom must be a PSRS or PEERS retiree. Trustees serve four-year terms and serve without compensation.
INTRODUCTORY SECTION

Administrative Organization

As of June 30, 2019

M. Steve Yoakum
Executive Director

Craig Hustling, CFA
Assistant Executive Director, Investments

Dearld Snider
Assistant Executive Director, Operations

Board of Trustees

Executive Director
M. Steve Yoakum

Assistant Executive Director, Investments
Craig Hustling, CFA

Assistant Executive Director, Operations
Dearld Snider

Director, Internal Audit
Jeff Hyman, CPA

Chief Financial Officer
Anita Brand, CPA

General Counsel
Sarah Swoboda

Director, Employer Services
Omar Davis

Director, Member Services
Nicole Hamler

Director, Communications
Susan Wood

Human Resources/Benefit Plan Administrator
Kim Harris

Director of Administrative Planning and Design
Stacie Verslues

Director of Legislation and Policy
Maria Walden

Chief Technology Officer
Bill Betts
Professional Services

As of June 30, 2019

Actuaries
PricewaterhouseCoopers, LLP
Cindy Fraterrigo, FSA, EA, MAAA
Brandon Robertson, ASA, EA, MAAA
Chicago, Illinois
New York, NY

Auditors
Williams Keepers, LLC
Heidi A. Chick, CPA
Nick Mestres, CPA
Columbia, Missouri

Technology Consultants
Alert Logic
Kelsey Martel
Houston, TX

Dell EMC
Travis Foxell
Round Rock, TX

Gartner Inc.
Jamie Combs
Stamford, CT

KiZAN Technologies LLC
Ken Fox
Louisville, KY

Network Technology Partners
Bill Streck
Ellisville, MO

OPTIV
Jeff Davis
Chicago, IL

Secureworks, Inc.
Brer Collard
Atlanta, GA

SHI International
Rick Wolters
Somerset, NJ

Ring Central
Madison Hall
Belmont, CA

Townyer Communications Systems
Steve Sisson
Jefferson City, MO

Insurance Consultants
Charlesworth & Associates
Bob Charlesworth
Overland Park, Kansas

The Insurance Group
Jason Swindle
Columbia, Missouri

Other Consultants
Cortex
Tom Iannucci
Toronto, Ontario

Legal Counsel
Groom Law Group
David Levine
Washington, D.C.

Pillsbury, Winthrop, Shaw, Pittman, LLP
Semma Arzapalo
Los Angeles, California

Thompson Coburn, LLP
Lawrence C. Friedman
St. Louis, Missouri

Legislative Consultant
Statehouse Strategies, LLC
James “Jim” Moody
Jefferson City, Missouri

Medical Advisor
Andrew Matera, M.D.
Columbia, Missouri

Investment Management, Custodial and Consulting fees can be found in the Schedule of Investment Expenses on page 102. Schedules of broker commissions can be found on page 100. Additional information on Investment Managers can also be found in the Investment Section of this report.
December 2, 2019

To the Board of Trustees and Members of the Retirement Systems:

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the Public School Retirement System of Missouri (PSRS) and the Public Education Employee Retirement System of Missouri (PEERS) for the fiscal year ended June 30, 2019. The PSRS/PEERS’ Board of Trustees and staff understand Missouri’s educators and education employees work tirelessly to provide the best possible learning opportunities for their students. While our members and participating employers provide a path to future success through education, PSRS/PEERS provides retirement opportunities. We work to ensure all members have access to the best possible financial future by providing lifetime retirement benefits and financial security in retirement. The collaboration between PSRS/PEERS, our participating employers, and members has a positive impact on many lives, now and into the future.

The financial strength and stability of the Systems combined with a strong governance structure continue to provide financial security to all members.

In addition to providing information to our Board of Trustees and members concerning the financial condition of the Systems, this report also meets our reporting requirements under Sections 169.020. (4).16 and 169.450(4).11 of the Revised Statues of Missouri (RSMo). Printed copies are available to the public upon request and the complete report is also posted on our website, www.psrs-peers.org.

This letter provides a brief overview of the contents of the CAFR. We encourage you to read the Management’s Discussion and Analysis on pages 17 to 22 for a more detailed analysis of our financial position for the fiscal year.

Report Contents and Structure

Responsibility for the preparation, accuracy and completeness of this report, including all disclosures, rests with the management staff of PSRS/PEERS (the Systems). The Systems’ financial statements are prepared in accordance with U.S. generally accepted accounting principles (GAAP) within the guidelines established by the Governmental Accounting Standards Board (GASB). To the best of our knowledge, the enclosed data is accurate in all material respects and fairly presents our financial position and operating results.

The management of the Systems is responsible for internal accounting controls, which are designed to provide reasonable but not absolute assurance that the financial statements are free of any material misstatements and assets are safeguarded. The cost of internal controls should not exceed the benefits to be derived. The Systems employ two internal auditors who perform operational reviews to ensure that the internal controls are functioning effectively. We believe the internal controls in place are adequate to meet the purpose for which they were intended.
Our independent external auditors, selected by the Board of Trustees, have conducted an audit of the basic financial statements in accordance with U.S. generally accepted auditing standards. This audit and the financial statements and related footnotes are presented on pages 15 to 56 of this report.

Overview of the Retirement Systems

The Public School Retirement System of Missouri (PSRS), a cost-sharing multiple employer retirement system, was established in 1946 by the Missouri legislature to provide certificated public school employees and their families with a significant and stable source of retirement income, disability and survivor benefits. The majority of PSRS members do not contribute to Social Security.

The Non-Teacher School Employee Retirement System of Missouri (NTRS), also a cost-sharing multiple employer retirement system, was established in 1965 by the Missouri legislature to build a plan similar to PSRS, but for non-certificated public school personnel. The name of the non-teacher system was changed to the Public Education Employee Retirement System of Missouri (PEERS) in August 2005 to more positively represent the members of the System. Members of PEERS contribute to Social Security.

PSRS and PEERS are governed jointly by a seven-member Board of Trustees, composed of three elected PSRS members, one elected PEERS member and three members appointed by the governor.

Unlike most public pension systems, the members of PSRS and PEERS share equally in funding the contributions to the Retirement Systems. The contribution rates in total approximate the contribution rates of similar public plans. However, this funding mechanism has kept the employer contributions lower and the employee contributions higher than many similar public plans.

The combined Systems serve approximately 278,000 total members in 534 districts and other employers. As of June 30, 2019, over 94,000 individuals received retirement benefits from the Systems. Total annual benefits paid were nearly $3.0 billion for the year ended June 30, 2019. At June 30, 2019, PSRS/PEERS had a market value of net assets of approximately $45.6 billion, making it larger than all other public retirement systems in the state of Missouri combined.

Funding Status and Valuation Results

The Board of Trustees evaluates a large amount of information each year including, but not limited to, the annual actuarial valuations prepared by the Systems’ external actuaries, PricewaterhouseCoopers, LLP. Annually, the Board of Trustees reviews the sensitivities to changes in cost-of-living adjustment (COLA) assumptions and investment returns. Missouri law requires the Systems to perform an actuarial audit at least every ten years. Due to the significance of the work by the Systems’ external actuaries and the fact their work is highly technical and complex, the Board of Trustees approved conducting an actuarial audit every five years. During the current fiscal year, Cavanaugh MacDonald Consulting, LLC performed an actuarial audit of the June 30, 2018 actuarial valuations and the most recent experience study prepared by PricewaterhouseCoopers, LLP. Cavanagh MacDonald Consulting, LLC concluded that the actuarial methods, assumptions, processes, and reports are consistent with the applicable Actuarial Standards of Practice and their understanding of GASB Statement No. 67. They did note a few opportunities for improvement, but none that would have a material impact on the actuarial valuation results. They specifically indicated there was no urgency for change.

Based on the results of the actuarial valuations, actuarial audit and sensitivity analysis, the Board of Trustees did not make any amendments to the Systems’ Actuarial Funding Policies during the current year. The Funding Policies are reviewed based on two critical elements that are at the forefront of all System decisions: the Board of Trustees’ fiduciary responsibility and their funding goals.
Fiduciary responsibility includes the duties of loyalty and impartiality. The duty of loyalty requires the operation of the Systems for the exclusive benefit of the members and retirees of those Systems, and must supersede the interests of all other parties. The duty of impartiality requires that the Board not favor any one type of plan participant over another (e.g. active, inactive, retired members). The Board has a fiduciary duty to: 1. Effectively collect contributions, 2. Prudently invest the assets to obtain optimum returns, 3. Equitably provide benefits, 4. Impartially and in accordance with applicable law, administer the benefit program, and 5. Set contribution rates that are adequate to fund promised benefits.

The Board of Trustees funding goals are: 1. Provide for the security and financial stability of the Systems, including maintaining at least an 80% pre-funded ratio, continuing to amortize the unfunded liability until PSRS/PEERS is 100% pre-funded, and allowing for a reasonable assumed rate of return given capital market estimates, 2. Maintain the contribution rates of both Systems at or below current levels, and 3. Provide a consistent COLA for PSRS/PEERS benefit recipients to maintain their purchasing power, noting COLAs should be dependable and affordable without harming the financial stability of the Systems. The Board of Trustees funding goals are in direct alignment with the Systems mission, goals and strategic plan.

The Systems’ funding objective continues to be to achieve a funded ratio of 100% over a closed 30-year period. For this purpose, funded ratio is defined as the actuarial value of assets divided by the actuarial accrued liability determined under the entry age normal cost method and the actuarial assumptions adopted by the Board of Trustees. As of June 30, 2019, PSRS was 84.4% pre-funded, while PEERS was 86.4% pre-funded. Both Systems showed a slight increase in funding from the June 30, 2018 funded percentage of 84.0% for PSRS and 86.1% for PEERS. Additional information on actuarial assumptions and funding can be found in the Actuarial Section of this report. Based upon the June 30, 2019 valuations and overall financial projections, the Board of Trustees set the fiscal year 2021 contribution rates at the fiscal year 2020 level for both members and employers.

Investment Activities

The Systems’ assets increased through investment earnings by $2.9 billion from the previous year with a total fund performance of 7.0% (6.9% net of all investment expenses and fees). The total plan return, net of all investment expenses and fees, was slightly under both the policy benchmark return of 7.3% and the long-term investment goal (actuarially assumed return) of 7.5%. The Systems are long-term investors with a diversified portfolio that continues to produce strong long-term returns where the annualized investment return is 8.3% (8.1% net of all investment expenses and fees) over the last 30 years.

Additional detailed information regarding the Systems’ investments, including policies and strategies, can be found in the Investment Section of this report.

Legislative Changes During Fiscal Year 2019

Governor Michael L. Parson signed legislation (House Bill 77 and CCS Senate Bill 17) impacting the Systems that became effective August 28, 2019. These bills modified the statutory provision regarding PSRS retirees working after retirement for community colleges and allows a retired member of the Systems who has elected a reduced retirement allowance to provide for survivor benefits for his or her spouse to have the retirement allowance increased to the single life annuity amount, with no survivor...
benefits, if the member became divorced prior to September 1, 2017 and meets certain criteria as established by the bill. Additional information on this legislation and plan provisions is available on our website, www.psrs-peers.org.

Awards

Public Pension Coordinating Council (PPCC), Public Pension Standards Award
PSRS and PEERS each received the Public Pension Standards Awards in 2019 in recognition of meeting professional standards for plan administration and plan funding as set forth in the Public Pension Standards of the PPCC. These awards are presented by the PPCC, a confederation of the National Association of State Retirement Administrators (NASRA), the National Conference on Public Employee Retirement Systems (NCPERS), and the National Council on Teacher Retirement (NCTR).

Certificate of Achievement for Excellence in Financial Reporting
The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to PSRS and PEERS for the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. The Certificate of Achievement is a prestigious national award recognizing excellence in the preparation of state and local government financial reports. To be awarded the Certificate of Achievement, a government unit must publish an easily readable and efficiently organized CAFR whose contents meet or exceed program standards. This report must satisfy both U.S. generally accepted accounting principles, applicable legal requirements and GFOA standards. A Certificate of Achievement is valid for only one year. We believe our current report continues to meet the Certificate of Achievement program requirements and are submitting it to GFOA for consideration again this year.

Professional Services
Certain professional services are provided to the Systems by retained consultants. The required opinion letters from two of those consultants, PricewaterhouseCoopers, LLC, actuaries, and Williams Keepers LLC, independent certified public accountants, are contained elsewhere in this report.

General investment consulting services have been provided by Verus Advisory, Inc.

Acknowledgements
We would like to express our thanks and gratitude to the Board of Trustees, staff, and consultants who have worked diligently to produce this report and to ensure the successful operation of the Systems.

Respectfully submitted,

M. Steve Yoakum            Anita Brand, CPA
Executive Director      Chief Financial Officer
Economic Impact

The benefits distributed by PSRS/PEERS make a sizable contribution to Missouri’s economy and help Missouri public schools attract and retain quality teachers and education employees.

As of June 30, 2019, over 94,000 individuals received benefits from PSRS/PEERS. Total benefits paid for the one-year period ending June 30, 2019 were nearly $3 billion. Of this amount, more than $2.6 billion, or 89%, was distributed among Missouri’s 114 counties, positively impacting the state’s economy.
Certificate of Achievement for Excellence in Financial Reporting

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to
The Public School and Education Employee Retirement Systems of Missouri

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2018

Christophe P. Marrill
Executive Director/CEO
INTRODUCTORY SECTION

Public Pension Coordinating Council Public Pension Standards Awards

Public Pension Coordinating Council

Public Pension Standards Award For Funding and Administration 2019

Presented to

Public School Retirement System of Missouri

In recognition of meeting professional standards for plan funding and administration as set forth in the Public Pension Standards.

Presented by the Public Pension Coordinating Council, a confederation of:

- National Association of State Retirement Administrators (NASRA)
- National Conference on Public Employee Retirement Systems (NCPERS)
- National Council on Teacher Retirement (NCTR)

[Signature]
[Name]
[Title]
Project Director

Public Pension Coordinating Council

Public Pension Standards Award For Funding and Administration 2019

Presented to

Public Education Employee Retirement System of Missouri

In recognition of meeting professional standards for plan funding and administration as set forth in the Public Pension Standards.

Presented by the Public Pension Coordinating Council, a confederation of:

- National Association of State Retirement Administrators (NASRA)
- National Conference on Public Employee Retirement Systems (NCPERS)
- National Council on Teacher Retirement (NCTR)

[Signature]
[Name]
[Title]
Project Director